Leadership in the Office

PCACAC Leadership Education Series Wednesday, April 15



Dale Bittinger Assistant Vice Provost University of Maryland, Baltimore County

Jake Talmage Director of College Counseling St. Paul's School for Boys (MD)

Melissa Yakabouski Director of Undergraduate Admissions University of Mary Washington (VA) Leadership vs. Management • Differences vs. Overlaps

• Vision/Philosophy vs. Day-to-day

• Strategic vs. Tactical

Becoming a Supervisor • You're the Boss: Now What?

Entering a New Office/School

• Supervising Former Co-workers

• Developing Your Skills and Brand

Working with Your Supervisor Report what you are doing

- Advocate for your office and your people
- Manage expectations
- Educate what we really do

How to Work With Your Supervisor Identify your supervisor(s)

Understand level/demands on supervisor

Establish proper communication

- Methods (verbal, e-mail, phone, etc.)
- Timelines (set reports, ongoing, etc.)
- Formal vs. Informal

Other Stakeholders • Determine the important groups/people

Represent your office

• Explain what you do

Melissa's Experiences with Change

- New Staff
- New Immediate Supervisor
- New Leadership (at the top)
- New professional role(s)
- Changes in operations/processes
- Change to virtual environment
- Changes in landscape
- Catastrophic campus situations
- 9/11, DC Sniper, natural disasters, and now pandemics

Managing Under Change • Change to virtual environment

Change in leadership

• Change in office dynamics

The Three C's of Leading through Change

Communication

Collaboration

Commitment

Opportunity to Lead in times of Change

- Inform yourself
- Problem solve
- Step up
- Don't fight it
- •l can, not l can't

Advice for Leaders in Training

(BTW: this is all of us!)

- Embrace the teachable moments
- Communicate
- Highlight rays of light
- Reframe from reaction mode to response mode (focusing on what we can control)
- Check in and listen

Questions & Answers

• Use the "Q&A" menu item in Zoom to type a question

Value of Professional Development for a Leader • Building your knowledge base

- Building your network
- Building your resume
- How PCACAC and NACAC can do this

Thank You!

• Thank you for attending the PCACAC Leadership Education Webinar series!

 We hope to "see" you at the PCACAC Virtual Conference
Wednesday, May 6